

The Spotlight



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From the ED's desk

Welcome to the second edition of TACONNECT's quarterly newsletter, The Spotlight! In this edition, we highlight the significant impact of our investments in strengthening primary healthcare systems. These investments are revitalizing PHC systems and improving uptake of reproductive, maternal, newborn, child, and adolescent health and nutrition (RMNCAH+N) services for improved maternal and child health outcomes.

We are thrilled to share stories of successful collaboration. For instance, our partnership with the Kano Government has increased the uptake of rotavirus vaccines, aiming to reduce diarrhea outbreaks in the state. Additionally, our forthcoming Community GANC pilot in Yobe and Gombe states has the potential to address inequities and inequalities in maternal and child health, particularly in vulnerable and underserved communities. Furthermore, we delve into the lessons from our transformative partnership with the Kaduna State government, where we continue to sustain the impact of PHC Management Capacity Strengthening interventions.

Our commitment to sustainable impact is evident in our innovative approach to grant management, as showcased in this newsletter. These stories exemplify the transformative power of TACONNECT's work and the profound positive changes it brings to the communities we serve. We invite you to explore the incredible journeys of individuals whose lives have been positively transformed through our collective efforts.

At TACONNECT, we remain dedicated to advancing the strengthening of primary healthcare systems and service delivery. Through continuous innovation, collaboration, and a commitment to equity and inclusivity, we are shaping a future where quality healthcare is accessible to all in Nigeria.

We sincerely thank you for your unwavering support.

Lilian Anomnachi

Executive Director, TACONNECT



Dr. Lilian Anomnachi

Fostering a critical shift in technical assistance delivery in Africa

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Leadership team from BMGF visits Kano to assess TACoconnect supported Group ANC service implementation

Dr. Anita Zaidi, leading a leadership team from the Bill and Melinda Gates Foundation (BMGF), made a trip to Kano to witness the progress of the Group ANC/PNC service delivery platform. Their visit aimed to oversee the effective implementation of the foundation's investment in Nigeria, focusing on the integrated delivery of Maternal, Newborn, and Child Health (MNCH) services, Family Planning (FP), and routine immunization.

During their visit to Sharada Primary Health Center, the team interacted with pregnant women, healthcare workers, and partners to gain first-hand insights into the program's successes and challenges. The dynamic G-ANC sessions at the center highlighted the active engagement and mutual support among the women, extending beyond the program's boundaries.

Meetings with other partners focused on improv-



Dr. Anita Zaidi (Right) interacts with a healthcare worker at the Sharada Primary Healthcare Facility in Kano during her visit



Dr. Anita Zaidi engages with women during a lively GANC session at Sharada Primary Health Center in Kano state

ing data systems, addressing HRH (Human Resources for Health) gaps, and ensuring the conversion of G-ANC enrolments to facility-based deliveries. Challenges such as healthcare workers shortage, inadequate commodities, and deployment disparities were addressed, underlining the need for collaborative efforts to strengthen maternal and child health services.

The visit was attended by Dr. Anita Zaidi, President of the Gender Equality Division at BMGF; Dr. Ann Starrs, Director of Family Planning at BMGF; Dr. Caroline Jehu-Appiah, Deputy Director of

Health and Nutrition at BMGF; Tijjani Mohammed, Deputy Director of Policy Advocacy & Communications at BMGF; Dr. Tijjani Hussaini, Executive Secretary at Kano PHC Management Board; Shamsuddeen Sani, BMGF State Consultant; Dr. Lilian Anomnachi, Executive Director of TACoconnect, and several other BMGF grantees in Kano, such as SFH, NOI Polls, TCI, and CHAI.

Their presence exemplified a shared dedication to the cause of gender equality and the improvement of maternal and child health in the region.

TACoconnect and Kano government collaborate to boost rotavirus vaccine uptake, curb diarrhea outbreak in the state

In response to the alarming increase in cases of diarrhea in Kano State, TACoconnect, with generous funding from the Pfizer Foundation and in close collaboration with the Kano State Primary Healthcare Management Board (KNSPHCMB), has launched an initiative to accelerate the uptake of rotavirus vaccines among children under 5 years old in six LGAs, namely: Dawaki Tofa, Garu Mallam, Mijbril, Tsayawa, Rano, and Wudil in the state.

Notably, at least 493 community leaders, women, and religious leaders have been successfully reached through sensitization campaigns to ensure community engagement and raise awareness about the importance of rotavirus vaccines across the six LGAs. Additionally, 72 community mobilizers have received refresher training on effective door-to-door mobilization techniques to encourage mothers to have their children vaccinated. Also, 36 outreach teams were supported and deployed for vaccination activities in hard-to-reach vulnerable communities and zero-dose households. This strategic approach enables healthcare workers to bring immunization services directly to children in hard-to-reach settlements and communities that may face logistical challenges in accessing healthcare facilities and contributes to reducing the burden of zero dose children.

The collaboration between the Pfizer Foundation and local partners demonstrates the power of



Health workers administer the Rota virus vaccine to a child in Rano, Kano state

partnerships in addressing pressing healthcare challenges. Through continued efforts, the impact of the acceleration of rotavirus vaccine uptake will lead to a significant reduction in diarrhea cases and extend beyond the project. Thus, ultimately saving lives and improving the overall health outcomes for children in Kano State.

To date, a total of 8,536 children have received vaccinations against rotavirus in the six LGAs of the state where TACoconnect is working with the government to implement the project

From gaps to gains: Lessons from Kaduna state's partnership for transformative change

In an effort to enhance the quality of primary health care (PHC) services in Kaduna State, the Kaduna State Government forged a successful partnership with the Bill & Melinda Gates Foundation, TACConnect, and its TA Provider (Health Strategy and Delivery Foundation-HSDF). This partnership aimed to address the critical gaps in PHC systems and improve health indices. The implementation of the Kaduna State Primary Health Care Management Strengthening Project (KPMSP) brought about remarkable improvements in the state's healthcare system. In an exclusive interview with TACConnect Knowledge Management team, Dr. Hamza Abubakar, the Executive Secretary of the Kaduna State Primary Health Care Management Board, graciously shared his insights and lessons from the KPMSP implementation and partnership with TACConnect. His valuable perspectives shed light on the journey undertaken by the State and the power of partnerships. Here, we explore Dr. Hamza's reflections, that highlight the pivotal role of the partnership in achieving success of the Kaduna State Primary Health Care Management Strengthening Project.

Motivation for partnership and government's role

"It's a long history now between Kaduna state government and the Bill and Melinda Gates Foundation first and then with the introduction of TACConnect, the relationship evolved." -Dr. Hamza Abubakar

Driven by a shared vision, the government requested for technical assistance from TACConnect and actively participated in addressing the gaps identified in the state's primary healthcare sector.

Dr. Hamza explained, "The foundation has been supporting Kaduna state to improve and strengthen PHC systems. TACConnect and their partners further deepened this support with the implementation of the KPMSP," while also acknowledging the government's role in addressing critical issues such as manpower shortages.

Strategies for sustainability

"The first good thing about the KPMSP is that it is an internal thing. The government was at the driver's seat.... It was targeted directly at the Officers in Charge (OICs) of our facilities. The knowledge and skills we gained under the project remains internal."- Dr. Hamza Abubakar

College of Health Sciences, ensuring their ownership of the program. Dr. Hamza highlighted the development of a management tool book and training sessions for Ward Development Committee chairmen and secretaries, emphasizing the importance of engagement beyond training. These efforts fostered a sense of ownership, enabling the effective continuation of improved healthcare management practices.

The Kaduna State Government recognized the need for support to improve its primary healthcare systems. The partnership with the Bill & Melinda Gates Foundation and TACConnect emerged as a result of this mutual commitment.

To ensure the sustainability of the gains made, Kaduna State implemented several strategic measures. The KPMSP prioritized internal capacity development, targeting Officers in Charge (OICs) of healthcare facilities. The curriculum was developed in collaboration with the Kaduna State



Dr. Hamza Abubakar, the Executive Secretary of the Kaduna State Primary Healthcare Management Board

Dr. Hamza Abubakar further stated that, "Ideas from the KPMSP made us introduce what we call the 'management team legwork', a form of supervision by the management team in every quarter for one week to observe work cultures, supervise and provide mentorship."

TACConnect through its partners and the Kaduna State Government introduced innovative approaches to extend capacity-building and supervision to firm up the gains of the intervention. The management team legwork initiative involved the relocation of the state management board to different zones and wards, offering support to local government health authorities and conducting impromptu facility visits. Dr. Hamza highlighted the importance of firsthand observation to evaluate operations and address challenges effectively.

Contribution of TACConnect and its TA providers to improved service delivery

TACConnect, in partnership with HSDF, played a pivotal role in training and mentorship programs that significantly contributed to improved service delivery. Dr. Hamza stressed the value of mentorship, both external and internal, in translating classroom learning into practice. External mentors were initially recruited to guide OICs in their day-to-day management tasks. Later, the Kaduna State Government appointed its own deputy directors as men-

tors, ensuring continuity and sustainability. The mentorship provided invaluable guidance, leading to reduced absenteeism, better drug stock management, enhanced communication with Ward Development Committees, and increased community engagement.

"We have seen positive changes as a result of the training and mentorship provided by TACConnect and HSDF. There is reduced absenteeism among facility managers, a significant decrease in drug stock out issues, improved communication and engagement with Ward Development Committees, and an increase in the number of people accessing healthcare services at our facilities. These outcomes highlight the valuable impact of our partnership on service delivery in Kaduna State"

-Dr. Hamza Abubakar

Cont.... From gaps to gains: Lessons from Kaduna state's partnership for transformative change

Looking ahead: The key challenges

"Financing is a major challenge, but with good will, you can do it."

Dr. Hamza Abubakar

While significant progress has been made, Dr. Hamza acknowledged the ongoing challenges, particularly financial constraints. Despite this, he remained optimistic about the future, citing the importance of commitment and collaboration in overcoming obstacles. He emphasized the need for continued investment in strengthening primary healthcare management and scaling up successful interventions.

Conclusion

The successful partnership between the Kaduna State Government, and TACoconnect through its partners underscored the transformative potential of collaborative efforts in improving primary healthcare management. Dr. Hamza Abubakar's reflections highlighted the critical role of mentorship, engagement beyond training, and ownership in achieving sustainable improvements. Kaduna State's experience serves as a valuable



During the closeout event of the KPMSp in Kaduna, distinguished guests stand in unison for the National Anthem.

blue blueprint for other states aspiring to enhance healthcare service delivery, emphasizing the importance of partnerships, effective capacity-building, and a steadfast commitment to better health outcomes for all.

Transforming PHC management: TACoconnect investment empowers facility managers to leads the charge with innovation and excellence in Kaduna communities

In the bustling city of Kaduna, Nigeria, a remarkable transformation has been taking place within the primary healthcare system. Umma Balarabe, the Officer in Charge (OIC) at Unguwan Dosa Primary Health Care (PHC) facility, has emerged as a beacon of excellence in the realm of primary healthcare management. Umma's journey of transformation began when she became part of the Primary Health Care Management Strengthening Project (KPMSp), an initiative aimed at enhancing the capacity of PHC Managers to improve operational efficiencies of primary healthcare centres. She was one of the seven OICs who received an award for her outstanding performance from the Deputy Governor of Kaduna State at the KPMSp project closeout and dissemination meeting. The honour not only recognized Umma's exceptional dedication but also highlighted the transformative impact the KPMSp had on her and six other OICs across the focal facilities.

"This project has been life changing. It has deepened our understanding in every aspect, leading to significant enhancements in our facility's management process"

"The knowledge and insights gained from this project, particularly through the capacity building sessions, have been invaluable," Umma exclaims, her eyes shimmering with excitement. "Prior to the implementation of the KPMSp, our reports lacked meaningful analysis. However, we now possess the skills to utilize computer-generated charts and effectively analyze, manage, and leverage data for informed planning and decision-making" she adds.

The KPMSp was a ground-breaking intervention that sought to address the operational inefficiencies hindering the delivery of quality healthcare services at PHC facilities. Under the KPMSp, Umma and other facility managers underwent rigorous training and development programs, which opened doors to newfound knowledge and skills.

Umma tackled staff discipline head-on, becoming the first in her local government area to issue a query to an absentee staff member. Her approach exemplified the positive impact of the KPMSp's capacity-building efforts.

"The project has not only benefited us as managers but also our staff," Umma emphasizes. "Their capabilities have improved, absenteeism has reduced, and



punctuality has soared. This translates into better care for our patients."

The KPMSp, a collaboration between TACoconnect, the Kaduna State Primary Health Care Development Board, and a consortium comprising Health Strategy and Delivery Foundation (HSDf) and Solina Centre for International Development and Research (SCIDaR), with funding support from the Bill & Melinda Gates Foundation was implemented in two phases across 255 PHC facilities in all 23 local government areas of the state.

By the end of active TA support in Kaduna state, the intervention recorded significant progress in various areas: Utilization of data for decision making saw a remarkable improvement of 413%. HRH Optimization efforts have led to a 50% reduction in unapproved absenteeism among PHCs. Supply chain management has seen a positive shift, with a 23% reduction in PHCs reporting zero stockout of any of the 13 lifesaving commodities. The number of PHCs with updated documented remittance in cash register has increased by 22%. Planning and community relations have improved significantly, resulting in a 94% increase in PHCs that implemented their business plan. Substantial progress was recorded in facility management with a 76% increase in PHCs that have managed to avoid loss of key equipment or infrastructure. These outcomes are pivotal for the revitalization of PHC and improving the quality of services including key High Impact RMNCAH+N interventions.

TACConnect and partners update G-ANC manual, paving the way for enhanced maternal and newborn health services in Nigeria



The TACConnect program manager, Adetosoye Adebajo, engages the participants of the GANC workshop in Kano with a compelling address.

TACConnect recently organized a week-long workshop dedicated to the revision and enhancement of the Group Antenatal Care (G-ANC) manual. Held between June 5th and June 9th, 2023, the event served as a collaborative platform for a diverse range of stakeholders, including healthcare providers, implementing partners, researchers, policymakers, and program managers to update the existing G-ANC manual and develop a community variant of the manual for pilot implementation in Gombe and Yobe states.

Considering the expanded scope of the G-ANC model, the updated manual incorporates key high-impact interventions, such as family planning, maternal and childhood immunization, malaria in pregnancy, nutrition, newborn care, and gender considerations. This will ensure that the G-ANC cohorts receive integrated and holistic services that are women-centered and of high quality

The workshop employed a structured participatory approach, involving group discussions, brainstorming, and small-group work which was instrumental to development of thematic messages integrated into the revised manual. And to ensure the effectiveness and practicality of the manual review, a field visit was conducted to pilot test the manual in real-world settings. Healthcare workers engaged pregnant women using the manual, allowing for valuable insights and potential improvements.

Participants from various sectors, including federal and state actors, implementing partners, and NGOs, contributed their expertise during

the workshop. Their shared experiences and knowledge enriched the manual, aligning it with national priorities and available resources.

With the updated and integrated G-ANC manual, TACConnect and its partners aim to enhance the quality and accessibility of reproductive, maternal, and newborn health services in Nigeria while empowering healthcare practitioners with the necessary tools to deliver comprehensive and women-centered care across RMNCAH+N continuum of care.

Since 2021, TACConnect, in partnership with State Ministries of Health, State Primary Health Care Development Agencies, and Local Government Health Authorities and Departments, has been actively supporting seven states across Nigeria in adopting and implementing the G-ANC model. This alternative service delivery model has shown promising results, with increased facility deliveries, postnatal care services, and improved outcomes for mothers and newborns.



Participants engage in a collaborative brainstorming session during the GANC manual review workshop in Kano

TACConnect's Dr. Jaiyeola inspires global audience with innovative Group ANC approach in Nigeria

TACConnect's Technical Director, Dr. Olayiwola Jaiyeola took the stage at the prestigious International Maternal Newborn Health Conference (IMNHC) 2023 in Cape Town, South Africa to highlight TACConnect's achievement in pivoting and scaling Group Antenatal Care (G-ANC) program in Nigeria.

Dr. Jaiyeola's presentation, titled "Scaling up Group ANC in LMICs," was a focal point during the session themed "Moving Group ANC from research to routine services." He shed light on TACConnect's strategic and innovative approach to expanding the G-ANC program in Nigeria, serving as a catalyst to amplify impactful interventions for enhanced maternal and newborn outcomes.

With Nigeria grappling with the challenges of delivering quality healthcare in resource-constrained settings, Dr. Jaiyeola's insights became a beacon of hope in the drive to improve maternal and child health services in Nigeria and beyond. Using evidence-based practices and experiences from Nigeria, he showcased the feasibility of implementing the group antenatal care model at scale in Low- and Middle-Income Countries (LMICs). The GANC model has the potential to revolutionize maternal and child health services worldwide.



Dr. Jaiyeola actively interacts with participants as he delivers his engaging presentation at the conference

The IMNHC 2023, attended by nearly 1,800 stakeholders from 95 countries including 28 country delegations, aimed to accelerate efforts towards accomplishing the 2030 targets for Maternal & Newborn Health and Sustainable Development Goals. It offered an unparalleled platform for collaboration, enabling experts and stakeholders to join forces in accelerating solutions for pressing global health challenges. TACConnect's pioneering work and unwavering dedication, seized this opportunity to forge connections and foster collaboration with like-minded individuals and organizations.

TACConnect set to pilot community G-ANC in Yobe and Gombe states

In a significant step towards addressing Nigeria's persistently poor health outcomes by improving equitable access to quality maternal and neonatal health services, TACConnect has unveiled plans to pilot of Community Group Antenatal Care (cGANC) in Yobe and Gombe states.

The initiative aims to promote improved access to essential reproductive, maternal, newborn, child, and adolescent health and nutrition (RMNCAH+N) services. Thereby, ensuring safe deliveries through skilled birth attendants, increasing immunization coverage, reducing neonatal mortality due to cord infections, expanding family planning services, and enhancing interventions for malaria in pregnancy.

Ultimately, the introduction of community GANC is a crucial step towards improving maternal and child health outcomes in Nigeria. By providing tailored and accessible services at the community level, this initiative has the potential to save countless lives and contribute to the overall well-being of women and children in Yobe and Gombe states.

Gombe and Yobe states, located in Nigeria's North-Eastern zone, have struggled with high maternal, newborn, and child mortality rates, significantly lower than the national average. Building upon the success of the facility based GANC model, TACConnect aims to work with partners and the government to provide tailored care to vulnerable populations who face barriers in accessing facility-based services.

Digital tools will play a crucial role in mapping high-risk and vulnerable communities, identifying those at the highest risk of home births. Community GANC will leverage existing community structures such as Community Health Influencers, Traditional Birth Attendants, and Women Development Committees, supported by trained facilitators from the Primary Health Care Centers. These community actors will provide integrated services, including enrolment into the program, home visits, community newborn care, family planning counselling and referral, immunization, and distribution of key commodities like misoprostol, chlorhexidine, and birth kits.

To ensure the success and sustainability of the



During a GANC session, a dedicated CHIP agent addresses a group of pregnant women

program, targeted advocacy and close engagement with policymakers and community gatekeepers will be undertaken. TACConnect aims to support its pool of TA partners to secure the necessary commitments to scale up the program and ensure its long-term impact on the health outcomes of women and children in Yobe and Gombe states. To strengthen the community health system, TACConnect will support its partners to build the capacities of existing community structures and utilize human-centered design-powered communication strategies to transform gender norms and encourage shared responsibility for sexual and reproductive decisions.

Revolutionizing grant management for sustainable healthcare impact in Nigeria

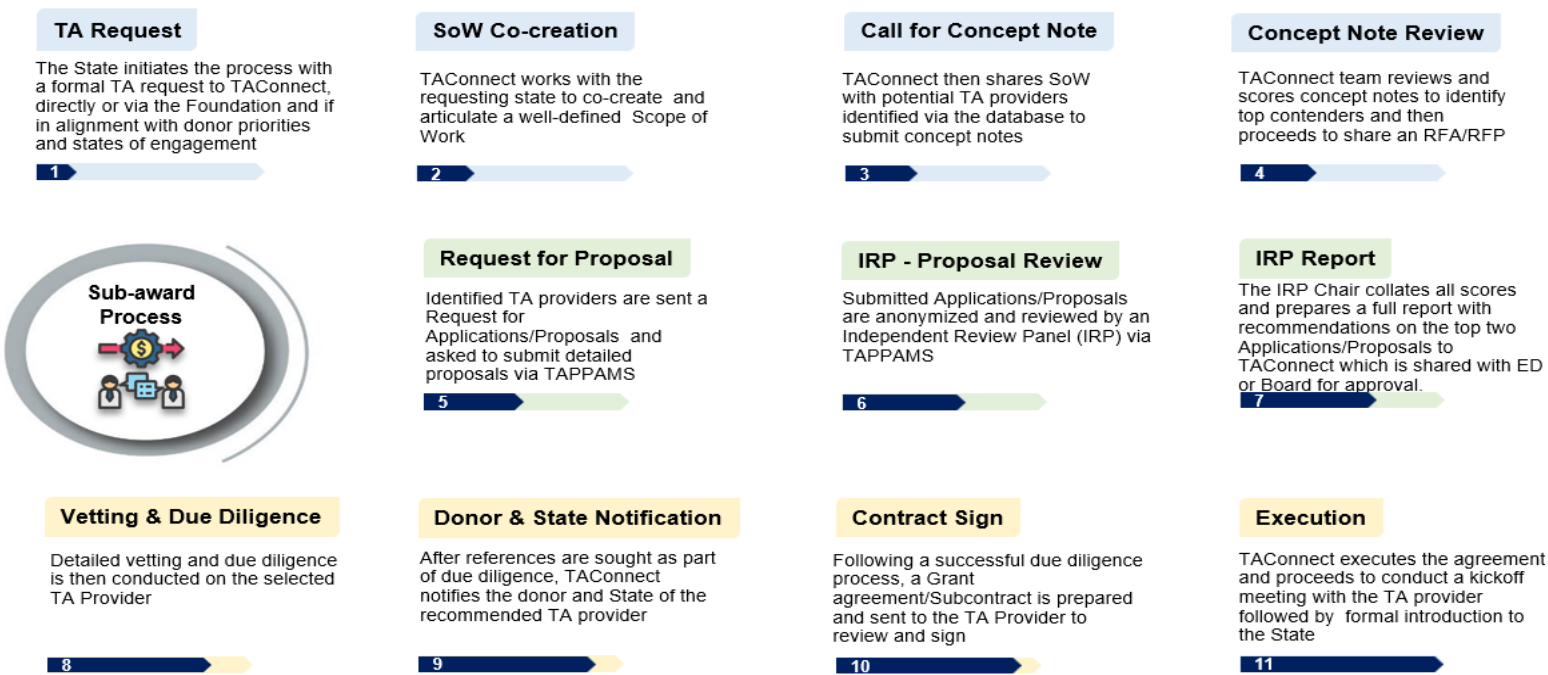
TACONnect is a cutting-edge Technical Assistance (TA) delivery platform, with a team of experts, possessing a deep understanding of the Nigerian healthcare system and extensive experience in grant management, financial management, program design, and partner capacity building. We pride ourselves on being a leader in managing grants with the capacity to receive and administer grants on behalf of donors and governments. We maintain a network of fully vetted Technical Assistance Providers in our database. Our grant making service is an efficient, time-effective way for donors to support reputable organizations while minimizing the administrative burden for the funding organizations resulting in reduction in duplication of interventions and cost-effective programs.

Our robust sub-award management process hosted through the Technical Assistance Provider Portal and Award Management System (TAPPAMS), enables TACONnect to select and manage qualified partners (link to TAPPAMS) in addition to also serving as a grants repository objectively and efficiently. We are adept at determining awardee eligibility, conducting risk assessments, business reviews, designing, implementing, interpreting grants/assistance management policies, procedures, and practices. We also as part of risk management practices, conduct due diligence, vetting, risk monitoring/ mitigation, eliminate potential programmatic and financial barriers, and monitor pipeline in the sub award process.

At TACONnect, our subaward management process include:



11 Steps of the TACONnect Sub-award Process: Initiation and Partner Selection



NB: Most of the sub-award processes occur via the TAPPAMS (steps 3 – 10) in addition to the grant management and evaluation process

*TAPPAMS: Technical Assistance Provider Portal and Award Management System

TACConnect relies upon its Independent Review Committee (IRC), an independent group of experts to guarantee the integrity and transparent proposal review process. The IRC reviews anonymised proposals and makes recommendations to TACConnect on the optimal TA provider.

TACConnect's expertise in grant management has facilitated the award and management of grants to international and indigenous organizations such as the Center for Integrated Health Programs (CIHP), Clinton Health Access Initiatives (CHAI), Jhpiego, Health Strategy and Delivery Foundation (HSDF), Solina Center for International Development and Research (SCIDaR), Insight Health Consulting Limited, Leverage Health Consulting Limited, Sydani Initiatives for International Development, Center for Infectious Disease Research and Evaluation (CIDRE), Project Hope, Association for Reproductive and Family Health (ARFH), Pathfinder International, Achieving Health Nigeria Initiative (AHNi), NOI Polls, eHealth Africa, Hanovia Limited, HSDF, and PACT.

As part of our services, we provide technical and program oversight including capacity building to ensure value for money and cost efficiency. We work closely with implementing partners to promote synergy, ensure that the grant objectives are met, and that deliverables are of high quality.

By leveraging robust partnership and engagement with key stakeholders, TACConnect ensures a strong coordination among its grantees with emphasis on collaboration, intersection and synergy for impact while limiting undue verticalization and duplication.

TACConnect Value addition to stakeholders



VALUE PROPOSITION

- **Increased access to sustainable TA programs**
- **Improved impact on health outcomes**
- **Improved coordination of partners providing TA**
- **Improved systems strengthening and institutional capacity building**
- **Increased ownership and sustainability drive.**

- **Improved technical & organizational capacity of indigenous organizations**
- **Improved exposure and visibility for indigenous organizations to donors seeking collaborative partnerships**
- **Ease of engagement and improved stakeholder relationships with GON**

- **Procurement of cost-effective TA with prominence on value for money**
- **Reduced burden of grant management**
- **Improved coordination, synergy and cohesion among partners and grants**
- **Solid and reliable accountability frameworks for all grants**

Our expertise in grant management has enabled us to support the Bill and Melinda Gates Foundation's efforts to promote sustainable improvements in State Primary Healthcare (PHC) systems' performance and increase the uptake of reproductive, maternal, newborn, child, and adolescent health plus nutrition RMNCAH+N services in Nigeria.

With TACConnect, donors can be reassured that their investments are supported by a team of experts committed to transparency and accountability. Donors' grants are monitored to ensure maximum impact and reputation protection - making us the go-to partner for organizations looking to make a sustainable impact in Nigeria's healthcare system.



Capturing a moment of collaboration and progress: Dr. Anita Zaidi, leading the Bill & Melinda Gates Foundation team, alongside our invaluable partners and dedicated government stakeholders.



Healthcare workers actively engage pregnant women during GANC sessions as part of the recently concluded manual review workshop. The pilot testing and enhancements of the updated manual provide valuable insights, fostering potential improvements in maternal healthcare



Technical Advice Connect (TAConnect) is an innovative Technical Assistance (TA) delivery platform, set up to respond to TA priorities to promote sustainable improvements Healthcare systems' performance and to increase the uptake of Reproductive, Maternal, Newborn, Child, Adolescent Health and Nutrition (RMNCAH+N) services. TAConnect curates and deploys comprehensive, cohesive technical assistance and institutional strengthening support to state governments, using a tailored and coordinated approach to promote sustainable health systems strengthening and enhanced service delivery

To foster critical shift in the TA delivery in Nigeria, TAConnect works with states and funders to define issues, identify solutions, and the skills/expertise needed to help strengthen the effectiveness, efficiency, and quality of services while it manages the selection and deployment of technical assistance by providing technical and programmatic oversight to ensure efficiency, effectiveness, and value for money

TAConnect has deployed an innovative operational model that facilitates a paradigm shift from the traditional top to bottom approach of partner support, to a demand driven bottom to top approach, involving states in problem identification, project design and implementation hence promoting ownership and long-term sustainability, as well as improving synergy and coordination.

Our Vision

To be the leading enabler of cost-effective technical assistance services for sustainable health systems and service delivery

Our Mission

To support national and sub-national governments to build and strengthen resilient health systems and improve health outcomes

Stories and Graphics

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